



Owensboro Health exists to heal the sick and to improve the health of the communities we serve.

To our readers,

We're very pleased to share with you Owensboro Health's 2018 Annual Report. This comprehensive document takes a look at the happenings throughout the health system over the past year.

We're proud to share this report with you because it's more than just a simple update on the system's operations. As the largest employer in Kentucky west of Louisville, we're also a major economic engine for this region.

We are committed to honoring that trust with integrity and transparency. That is why we present this report to you as the latest chapter in the story of Owensboro Health. Within these pages, you will find a continuing narrative about our team, our system and our mission to heal the sick and to improve the health of the communities we serve.

We're excited to share with you the ways our work is making a difference, and we are always grateful for the privilege we have to serve this community. Thank you for giving us the opportunity to care for you and your loved ones.

Respectfully and appreciatively,

Jeff Carpenter, Chair

Owensboro Health Board of Directors

Greg R. Strahan, MHA

Owensboro Health President & CEO



Jeff Carpenter Chair, Board of Directors Owensboro Health



Greg R. Strahan, MHA President and CEO Owensboro Health



OWENSBORO HEALTH'S STRATEGIC FRAMEWORK:

PATIENT-CENTERED CARE

For Owensboro Health the heartbeat of our health system is our patient. We consider it a privilege to be entrusted to care for every individual that we serve. It is why we work to ensure the care we provide is high-quality, safe, accessible and cost-effective. We believe that putting our patient at the center of everything we do creates a better experience for them and their families.

Quality & Safety Quality and Safety are imperative in any healthcare system which is why Owensboro Health implemented tools like Target Zero, which is designed to improve patient safety. These tools give clinical staff a means to address concerns and make changes to processes in a way that is best for the patient. This attention to detail allows for greater cohesiveness within the organization, empowering team members, and resulting in a better patient experience.

Access & Cost Access and Cost keep Owensboro Health competitive by addressing the direct needs of our communities. Just this year we improved accessibility in our communities by building three Healthplex facilities in Henderson, Hopkins and Muhlenberg counties providing greater access to primary care providers as well as specialists. It is this kind of forward-thinking that will propel us to the future and provide the consumer what they want most, reduced healthcare cost and easier access to care.

Engagement

Engagement is about working with our team, our communities and our providers. We want every person who interacts with Owensboro Health to know that we value what they say, what they do, and that they are the driving force in every decision that we make. In the last two years we have surveyed our team members and physicians and adjusted our strategy to meet those needs. As a result, our employee engagement and satisfaction rates have increased steadily and we know that leads to a better patient experience as well. While our patients benefit from quality healthcare, we have a responsibility to serve our entire community. The Owensboro Health grant-funded programs are an example of how we give back by addressing health concerns identified in the Community Health Needs Assessment. Our team members also address community needs by giving of their own time and resources to help make a better community for all of us.

Growth

Growth is a by-product of providing excellent quality, safety, increased access, decreased cost and team members who are engaged by actively listening to our patients. As long as our patients come first, growth will continue. We put our patients first when we constructed three Healthplex facilities, expanded our NICU services to keep families close to home for critical infant care, and recruited new doctors and specialists to practice in our area.

Owensboro Health's strategic framework makes it clear that our future depends on the experience of our patients, and the engagement of our team members, providers and our community. The patient experience has to measure up to the expectations of consumers that live in a world where they have options. We want our patients to leave all of our facilities saying they received EXCELLENT care that was affordable.

Owensboro Health's mission is to heal the sick and to improve the health of the communities we serve. The best way we can do that is to deliver the safest, highest-quality healthcare possible. When patients come to us, they are entrusting us with their most valuable possessions: Their health and their lives. That is why quality and safety must come first in all that we do.

The following items comprise a short list of some of our most noteworthy accomplishments in quality and safety during the 2017-2018 fiscal year:

- Sepsis awareness communicated with public and staff through various media channels in partnership with Sepsis Alliance. Sepsis is an extreme reaction to an infection that can be deadly if untreated.
- Owensboro Health Regional Hospital Neurosciences Unit reduced falls by nearly 60% through increased staff and patient communication and education efforts.
- Staff training simulations to increase awareness of patient concerns through collaboration with the Theatre Workshop of Owensboro where roles are reversed between actor and provider to emulate patient perception.
- Began using leadless pacemakers to reduce risk of complications and allow for minimally invasive procedures.
- Established Express Admit and Observation Unit to increase quality care by streamlining the flow of patients from the Emergency Department to admissions or discharge.

AWARDS AND RECOGNITIONS

Owensboro Health has been recognized for achievements in realms both clinical and non-clinical. This speaks to the dedication of our team members and their focus on excellence, one of the system's six core commitments.

Achievements in the past year include:

- Owensboro Health Regional Hospital: Recognized in August 2017 by U.S. News and World Report as one of the top hospitals in Kentucky. Also earned "high-performing" rating in areas of heart failure, knee replacement and hip replacement.
- Owensboro Health Regional Hospital: The American Society for Health Care Engineering's Energy to Care Award. This award was earned with major progress in energy efficiency, which was achieved by the health system's Facilities department.
- Owensboro Health Muhlenberg Community Hospital Emergency Medical Services: 2017 Mission: Lifeline Bronze® Award, presented by the American Heart Association.
- Owensboro Health Regional Hospital: Three units, Joint Center, Ambulatory Infusion and Progressive Care, earned the Five Star Excellence Award from Professional Research Consultants, Inc. PRC is the third-party organization which Owensboro Health partners to track and improve patient satisfaction.
- Owensboro Health Home Care: ABILITY Network, a national healthcare information technology company, awarded Owensboro Health Home Care the HomeCare Elite Award of Excellence in June 2017.
- Owensboro Health Medical Group: Owensboro Health's Multicare practice in Madisonville and one of its physicians, Dr. John Farmer, earned special community recognition in April 2018. Dr. Farmer was named Best Physician in the Readers' Choice Awards of The Messenger, Madisonville's primary newspaper. Multicare was also named the Best Medical Office in the Readers' Choice Awards.



Achievements continued:

- Owensboro Health Regional Hospital: The stroke program received its second consecutive zero-deficiency survey by The Joint Commission in August 2017.
- Owensboro Health Regional Hospital: Ortho-Medical Unit recognized for 242 days without a healthcare-acquired infection.
- Owensboro Health Regional Hospital: Kentucky designates OHRH as a Sexual Assault Nurse Examiner-Ready hospital. OHRH was the first hospital in Western Kentucky to earn this designation.

LEARNING AND EDUCATION

Owensboro Health is home to a number of education programs and efforts aimed at increasing the knowledge of our current team members and producing the next generation of healthcare professionals. Some of these programs and efforts include:

 UofL partnership announced bringing medical resident physicians to Owensboro to practice family medicine at the Parrish campus.



- Grand Rounds educational events for nurses, physicians and other clinical staff. Events are taught and led by Owensboro Health providers and leaders or by special guests with advanced expertise in their field.
- Educational sessions focused on a variety of topics including: Older Adults and Aging, adverse reactions to medications, delirium, pediatric head trauma and more.
- Nationally accredited pharmacy residency program takes on two post-graduate year 1 pharmacists per year and gives them advanced training in various areas of pharmacy operations and clinical care.
- Medical laboratory scientists program gives advanced training to laboratory scientist students and is one of only two hospital-based laboratory scientist programs in Kentucky.
- Partnering with University of Pikeville Kentucky College of Osteopathic Medicine to host medical students as they work to become physicians.
- Apollo Adult Patient Simulator mannequin purchased in Summer 2018 thanks to a grant from the Dart Foundation. The simulator allows staff to practice on a life-like platform as the mannequin can simulate vital signs and physiological responses.

As a not-for-profit health system, Owensboro Health constantly reinvests in facilities, services and surrounding communities to increase affordability and access to quality care for the communities we serve. Some examples of fiscal responsibility and increased access are:

- Addition of 3 new Healthplexes in Henderson, Hopkins and Muhlenberg counties that resulted in the addition of primary care and specialist services, on-site lab services, urgent care, occupational medicine and diagnostic radiology - including walk-in availability of x-rays, 3-D mammography, CT scans, bone density scans and ultrasound.
- Initiation of new cost savings programs through more effective contract monitoring and tracking of supplier costs.

SPECIALTY	NUMBER OF LOCATIONS
NEW Bariatric Surgery	1
Behavioral Services	2
Cardiology	2
Cardiothoracic Surgery	1
Children's Center	2
Family Medicine/Primary Care	10
Gastroenterology & Hepatology	1
Hematology & Oncology	2
Home Health	2
Infectious Disease	1
Internal Medicine	3
Maternal & Fetal Medicine	1
Neurology	1
Obstetrics & Gyneclogy	1
Occupational Medicine	4
Orthopedics & Sports Medicine	6
Outpatient Imaging	6
Pain Management	3
Palliative Care	1
Physical Therapy	4
Plastic & Reconstructive Surgery	2
Pulmonology	2
Radiation Oncology	1
Rheumatology	1
Sleep Lab	2
Sleep Medicine	1
Surgical Specialists	5
Urgent Care	7
Urology	2
Wound Center	2



Owensboro Health Regional Hospital 1201 Pleasant Valley Road Owensboro, KY 42303



Owensboro Health Muhlenberg Community Hospital 440 Hopkinsville Street Greenville, KY 42345

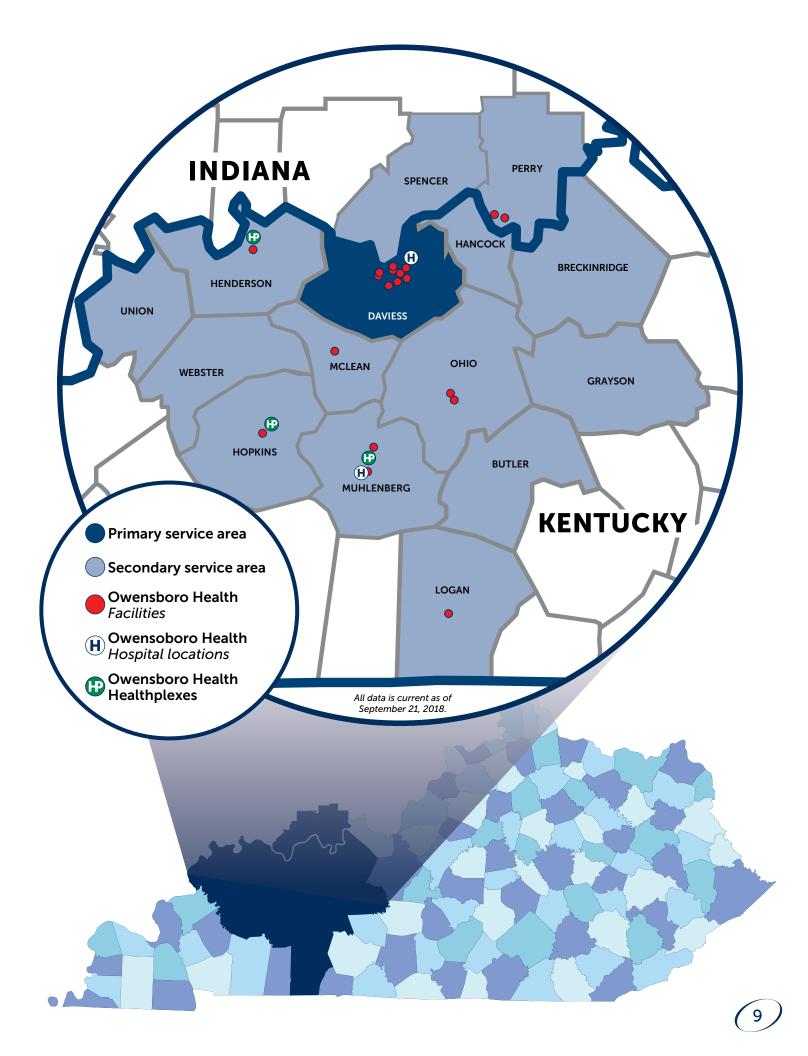


Owensboro Health Healthplexes

Henderson Healthplex 1200 Barret Blvd. Henderson, KY 42420

Madisonville Healthplex 510 Ruby Drive Madisonville, KY 42431

Muhlenberg Healthplex 2025 W. Everly Brothers Blvd. Powderly, KY 42367



COMMUNITY HEALTH NEEDS ASSESSMENT

As a requirement of the Affordable Care Act (ACA), Owensboro Health Regional Hospital and Owensboro Health Muhlenberg Community Hospital - in conjunction with local county health departments and other community and state partners - are required to conduct and document a Community Health Needs Assessment, triennially. This assessment leads to the development and adoption of an implementation strategy to address the identified needs by guiding the region to an increased focus on issues that impact health, health outcomes and quality of life.

The most recent Community Health Needs Assessments identified the following as community priorities:

- Access to Care
- Obesity
- Substance abuse, including tobacco
- Mental health

- Oral health
- Youth health indicators (teen birth rate, obesity, lack of physical activities, lack of meaningful activities outside of school)

OWENSBORO HEALTH FOUNDATION



Owensboro Health Foundation is the philanthropic arm of Owensboro Health that partners with individuals,

corporations, community organizations and other foundations to fund programs that serve people in the communities that make up our region. Last fiscal year, Owensboro Health Foundation funded programs that served 6,365 individuals. The following programs and services provided by Owensboro Health Foundation met the needs identified in the Community Health Needs Assessment:

- Apollo Nursing Simulator for medical training
- Baby Boxes for Infants in Need
- Bereavement Gowns for families grieving the loss of an infant
- Bike Helmets for children
- Breast Cancer Assistance Fund
- · Camp Wheeze Away for children with asthma
- · Car Seat Assistance Program for families in need
- Care Bears for Kids to comfort pediatric patients
- Dr. Scott E. Gaines Scholarship Fund for students from Hopkins County
- Fall Proof Program, fall prevention program
- Healthpark Run for Your Life, Kids' Fun Run
- HOPE Fund, "Helping Our People in Emergencies," provides support to OH team members facing crisis and emergency situations
- Lifeline monitoring devices for elderly
- LifeSpring, for anyone affected by a cancer diagnosis
- Mammograms for Life, free breast health services to medically underserved women
- Mitchell Memorial Cancer Center Medication and Transportation Funds
- Patient Assistance Program
- Hospitality Suites at OHRH

- Parkinson's Disease Support Group
- NICU at Owensboro Health Regional Hospital
 - » Developmental Therapy Program
 - » Monitors, equipping two additional rooms in the NICU with specialized equipment
 - » NicView™ secure web-based video stream of infants in NICU
 - » Portable Amplitude-Integrated EEG Monitor, monitoring of brain function of preterm babies
 - » Shuttle, allows more persistent thermoregulation
 - » Kangaroo Care Chairs, specifically designed to promote this skin-to-skin experience for preterm babies
- Oncology Conference for medical professionals on predominant cancers in our area
- Pediatric Emergency Education for medical staff
- Pediatric Phototherapy Equipment for infants admitted to the hospital for elevated bilirubin levels
- Pediatric Transportation Assistance for low-income families of pediatric patients
- Stop-the-Bleed Kits
- Vicki M. Stogsdill Nursing Award for students completing a Bachelor of Science degree in nursing (BSN) through the University of Louisville School of Nursing-Owensboro





ENGAGEMENT

The Owensboro Health system strives to address and meet the needs of the communities we serve through outreach efforts, community engagement and partnership. Employees also give of their time and resources outside the organization. Our mission is to heal the sick and to improve the health of the communities we serve and we recognize that goal must be achieved within our walls and outside of them. Engagement takes us where the needs exist – to the heart of vulnerable communities – where we can reach those who face barriers to achieving good health.

Listed below are community partnerships that impact local health:

- School health programs, such as athletic trainers, nursing support and health education.
- The Owensboro Healthpark's annual Run for Your Life event includes a 5K, 10K and Owensboro Health Foundation-sponsored Kid's Fun Run along with live music, events, games and bike giveaways.
- Food+Art+Health began as a state-wide gathering hosted at Owensboro Health and developed into a program designed to show how these areas intersect to create vibrant, healthy communities. A signature event at Owensboro Regional Farmers' Market brought local food, art and health agencies together.
- Over \$1 million given to community nonprofit health and arts organizations in the region, in a fiscal year.
- Discussion panels host experts on a variety of topics related to local health concerns ranging from black lung to breast cancer.
- Owensboro Regional Farmers' Market makes healthy food more accessible to community members by hosting local farmers and vendors in a beautiful new pavilion built on space provided by Owensboro Health and at Owensboro Health Regional Hospital.
- Combatting hunger and food insecurity by partnering with local food banks to feed communities and partnering with Senior Community Center of Owensboro-Daviess County (formerly the Munday Activity Center) to feed seniors in need.
- "The Doc is In" and "Walk with a Doc" series invite
 the community to free educational sessions at the
 Healthpark, where they can learn about a variety of
 health topics. The sessions provide resources for
 those attending and are led by providers and other
 topical experts.
- Sponsorship of community events, including health projects, sporting events and concerts.
- Arts in Healing signature series featured local artists at Owensboro Health Regional Hospital.

In addition to healthcare, community wellness and other medically oriented services, Owensboro Health also supports the most vulnerable areas of our communities at several points throughout the year. These efforts are just a few more ways that Owensboro Health and our team members care far beyond our hospital, clinic and office walls.

COMMUNITY HEALTH INVESTMENTS GRANTS

Each year, Owensboro Health awards its Community Health Investments grants. These grants are awarded to nonprofit health, human services and arts organizations throughout the Owensboro Health service area.

Funds are awarded to projects that focus on identified community health needs or Owensboro Health's priority focus areas, including: Older Adults and Aging, Arts in Healing, Tobacco and other Related Diseases, and Children and School Health. Since 2009, Owensboro Health has awarded more than \$6.1 million through this grant program.

OWENSBORO HEALTH GIVES BACK TO THE COMMUNITIES IT SERVES



Every fall, Owensboro Health challenges its team members to support charities and organizations that make a difference in our communities and region. The Owensboro Health GIVES campaign makes it easy for team members to give, with payroll deduction options matched by OH at 50% along with other activities. The system also raises thousands of dollars for charitable organizations through a system-wide silent auction.

MAKING SURE THERE'S ENOUGH TO FEED THE NEED

Sometimes caring for those in need can be as simple as helping put food on the table. While it's a simple form of giving, it makes all the difference for the people who would otherwise go hungry.

Owensboro Health's annual food drive generates tons of food and thousands of dollars for food banks in Daviess, Hopkins and Muhlenberg counties. For the Help Office in Owensboro, this food drive generates about 45% of the food they distribute throughout the entire year. Cash donations and t-shirt sale proceeds are also given to help purchase perishable food, and to help individuals who need assistance with rent, utilities and other critical expenses.





Owensboro Health believes in growth through the delivery of quality patient care and community service. Everything we do is focused on an improved patient experience whether it be access to specialty doctors and treatments or new facilities to better serve our communities.

Through the addition of the new Healthplex facilities located in Henderson, Hopkins and Muhlenberg counties, we were able to expand services and bring new providers and specialists closer to our patients.

In addition to the Healthplexes, Owensboro Health added many providers to our team, resulting in the expansion of services and capabilities closer to home. Greater access within our communities means patients no longer need to leave the area for care.

Dr. Ravi Alapati, a fellowship-trained bariatric and general surgeon, is one of those new providers. Dr. Alapati is helping to address the obesity issue identified in our Community Health Needs Assessment through the new Owensboro Health Surgical Weight Loss Center located in the Ford Medical Building adjacent to the Healthpark.



UNIVERSITY OF LOUISVILLE.

Owensboro Health recently announced a new partnership with the University of Louisville, to bring a family medicine residency program to the area. Medical residents, who are recently graduated doctors completing required post-

graduate clinical experience, will begin practicing in 2020. With six residents per class, there will be a total of 18 new providers by 2023.



Owensboro Health is also making major strides in cancer treatment. This year we partnered with the University of Kentucky Markey Cancer Center, one of 70 National Cancer Institute-designated cancer centers in the nation, by joining Markey's Research and Affiliate networks. This membership

enables Owensboro Health to expand access to treatments for our patients, including the addition of clinical trials.

Owensboro Health also recently acquired the TrueBeam[™] linear accelerator to further enhance the radiation therapy options available to our patients.



OWENSBORO HEALTH PROVIDERS

This listing includes all providers that have ACTIVE privileges at Owensboro Health facilities and all Owensboro Health providers.

+ Indicates providers added in 2017-2018.

Allergy & Immunology Kelly Brauer, MD Lee Clore, MD

Anesthesia

Sara Martin, APRN

Kristen Arbuckle, CRNA Landon Atcher, CRNA Carla Atherton, CRNA Todd Aud, CRNA Alicia Blankendaal, CRNA Amy Britt, CRNA Jamie Cary, CRNA Larry Corn, CRNA Kimberly Covington, CRNA Mary Edge, CRNA Emily Edwards, CRNA Jonathan Embry, CRNA John Fant, CRNA Jeffrey Frakes, MD John Gaither, CRNA Lisa Gammenthaler, CRNA Paul Garner, MD Mitsa Greene, CRNA Joseph Hampton, CRNA Christopher Holeman, CRNA Jeffrey Jenkins, CRNA Melissa Jernigan, CRNA + Joshua Joyce, MD Mary Lancaster, CRNA Stefanie Langenberg, CRNA Robert Loughran, CRNA + Thomas Maher, MD Myra Mardis CRNA Gail McBride, APRN Jesse Miller, MD + Asim Mohiuddin, DO Haley Morris, CRNA Jeremy Morris, CRNA Beth Moser, CRNA Lee Ann Moss, CRNA Rauf Murtaza, MD Daniel Ogaz, CRNA Lisa Pagel, CRNA Cory Prewitt, CRNA Jane Roberts, CRNA Michelle Roberts, CRNA Michael Rudolph, DO Phyllis Saalwachter, APRN Christopher Sampson, CRNA Lisa Scheller, CRNA Lillian Silva, CRNA Sarah Stelmach, CRNA Terry Sweatt, CRNA Mitzi Szemethy, CRNA Keith Thomas, MD + L. Collin Trover, MD Christopher Whetstine, CRNA Rick White CRNA Erin Wilson, CRNA

+ Irving Ye, MD **NEW Bariatrics**

+ Ravi Alapati, MD Tabitha Day, PA-C

Hannah Wimsatt, APRN

Robert Wright, CRNA

+ William Worthington, MD

Behavioral Services

Jin Amon, MD Joseph Harrison, MD

- + Rhine Hejran, MD
- + Juan Jaramillo, MD + Chesley Jones, APRN Angela Puckett, APRN
- Rogelio Silva, MD + Tiffany Yocum, APRN

Cardiology

+ Getu Assefa, MD Robin Booth, PA-C Richard Burgan, PA-C Chace Franks, APRN Leigh Ann Futrell, APRN Mukesh Gupta, MD Roger Hagerman, PA-C + Sofva Kuznetsov, MD Sameh Lamiy, MD Rebecca Mabe-Decker, APRN Roshan Mathew, MD

Johnny Makhoul, MD

Ellen McLimore, APRN

- + Leslie Oherst MD
- + Brian Price, MD G. Scott Reader, MD
- + Benjamin Rhodes, PA-C + Richard Sanchez, PA-C
- + Al Salah, MD Lior Shamai, DO
- + Kebede Shire, MD
- + Tseday Sirak, MD Kishor Vora, MD + Katie Watkins, APRN

Cardiothoracic Surgery

R. Douglas Adams, MD + Jessica Tameler, PA-C

Dentistry

Carol Braun, DDS

Emergency Medicine

Erikka Alte, PA-C Alex Argotte, MD Don Bertolotti, MD Christina Buckley, APRN Kenneth Canant , MD Kimberly Cecil-Riddle, APRN James Coomes, MD Thomas Cunningham, MD + Yue "Julie" Dai, MD

- + Stanley Daniel, MD
- Colby Dorroh, MD + Bola Gabriel, PA-C + Chelsea Garrison, MD
- Vincent Gizzi, PA-C Charles Hobelmann, MD Eric Hofmann, PA-C Amanda Howard, PA-C Gregory Jacobs, DO
- + James Jones, PA-C Robert Knight, MD Autumn Loomis, MD Tarig Malik, MD Lance McCary, PA-C
- Scott McMillen, PA-C + Shelby Mesch, PA-C Stephanie Miller, PA-C
- Jerry Nein, MD Christopher Pergrem, MD Andrew Pierce, MD + Dobroslawa Reschke, MD
- Katherine Schulman, MD Allison Scott, PA-C Jenny Sheffer, DO
- Dan Sotingeanu, MD + Rebecca Tauil. DO John Vitali, DO Suzanne Wagner, PA-C

Endocrinology

Zouhair Bibi, MD Bernard Buchanan, MD Matt Finley, PA-C Jill Miller, APRN Angela Rogers, APRN

Family Medicine

+ Justen Bickett, APRN Jeremy Bradley, MD Jill Braun, APRN Amanda Buchanan, APRN Darby Cole, MD Dirck Curry, DO Susan Daniel, DNP, APRN + Alissa Daugherty, MD Candace Dulabh, PA-C Donna Embry, APRN Bridget Evans, APRN John Farmer, MD Stacey Fazenbaker, MD Kristy Fleming, APRN Michael Gabbard, DO Abraham Galloway, MD Andrea Gay, APRN Kim Harley, ANP-C Peggy Harris, APRN Calla Hass, APRN Tisha Higgs, APRN Benjamin Keeley, MD Bradley King, MD Dodie Kirkendoll, APRN Jennifer Martin, MD Tamberly McCoy, MD Timothy McGhee, MD Becky McKindles, MD + Jon Moseley, DO

Lesli Nall, PA-C

Lisa Newman APRN Jama Patterson, APRN Marshall Prunty, MD Sue Robertson, APRN Steven Roby, MD Angela Rogers, APRN Regina Sisk, APRN Heather Smith, MD Mark Tackett, MD Ronald Taylor, MD Tabitha Taylor, APRN Jeana Townsend, APRN Lisa Vaught, APRN John Walker, MD

Gastroenterology & Hepatology

Brett Davis, MD + Veronica DeYeso, MD Brittany Davidson, APRN Francis DuFrayne, MD + Miguel Lalama, MD Kim Marshall, APRN + J. Turner Stauffer, MD

Hospitalists

Antonino Cavataio, MD George Dunham, MD Megan Fulkerson, APRN Heather Garrett, MD + Michael Garrett, APRN Leonel Guido, MD Brent Hayden, MD Matthew Johnson, APRN + Eddie Manley, APRN + Juan Carlos Mejia, MD Jennifer Neely, APRN + Adetola Otesile MD Shirishkumar Patel, MD + Tracey Sloan, APRN Khalil Soboh, MD Donna Sublett, APRN Kathy Thiesse, APRN

Adrian Yeiser, MD Infectious Disease

Casey Unger, PA

Ja-Mae Chambers, APRN Gary Wilson, MD

Internal Medicine

W. Mark Abshier, MD Craig Amundson, MD Eric Bandy, MD + Jamie Bisel, PA-C Matt Carrico MD Ashley Gabbard, DO Patrick Gipe, MD Angela Jarvis, MD David Johnson, MD Aseedu Kalik, MD Bracken Lewis MD Jeremy Luckett, MD Mahesh Moolani, MD Ramez Salamah, MD Jinah Sayed, MD + Kris Wolfe, MD

Maternal & Fetal Medicine

Thomas Tabb, MD

Neonatal-Perinatal Chitra Arumugam, MD Lela Ann Baker, APRN Heather Brown, MD Bridget Burshears, MD Rhonda Chess, APRN Lori Devlin, DO Scott Duncan, MD Allison Eblen, APRN Hannah Fischer, MD Evangelia Gravari, MD Ginger Harrell, APRN Nicole Moseley Jaeger, APRN Francis Morabito, APRN Olugbemisola Obi, MD David Price, APRN Tonya Robinson, MD Seth Schultz, MD Leslie Schuschke, MD Tamina Singh, MD Dan Stewart, MD Rodica Turcu, MD Lisa White, APRN Sharon Wilcox, APRN

Nephrology

Dhiren Haria, MD Mahendra Maru, MD Bashar Mourad, MD Wanda Winkler, APRN

Neurological Surgery

+ Jeffrey Brown, PA-C Harold Cannon, MD + Tara Clark, APRN David Eggers, MD Eric Goebel, MD Jeremy Holman, PA-C Elizabeth Nurrenbern, PA-C Erin Pope, PA-C Claire Stevenson, APRN Neil Troffkin, MD John Umbach, PA-C Andrew Venditti, PA-C David Weaver, MD David York, PA-C

Neurological Hospitalist

+ Fawad Bilal, MD

Holly Young, PA-C

Neuropsychologist Jeffrey Gray, PhD

Neurology

Nicole Allen, APRN

- + Donna Lorenzo-Bueltel, MD
- + Jeanie McCormack, DO
- + Barry Menna, DO John Pidgeon, MD Satish Shah, MD

Obstetrics & Gynecology

- + Todd Bader, MD Megan Burch, APRN
- + Rachel Coomer, DO Angela Dawson, MD Richard Good, MD Eric Griffin, MD
- + Susan Johnson, APRN, CNM Brende Lott, APRN, CNM
- + Katie Melvin, APRN, CNM Andrea Moore MD Elizabeth Ottman, MD Suzanne Rashidian, DO Lauren Shelton, APRN Maria Smith, MD Amy Willcox, DO

Lisa Wimsatt, APRN, CNM **Obstetrics Hospitalists**

Rita Fleming, MD Kimberly Frazier, MD Kim Rashada, MD Karen Reed, MD Elliott Roberts, MD Keith Sanford, MD Craig Tilghman, MD

Occupational Medicine

Kirsten Ahnell, PA-C Sal Blake, PA Audry Rhodes, MD Tracy Scott, APRN Alicia Terry, PA-C

Oncology & Hematology

Jacob Hodskins, MD Jewraj Maheshwari, MD Dattatraya Prajapati, MD Kevin Ridenhour, MD J. Randall Thomas, MD

Ophthalmology

Thomas Furgason, MD Troy Haleman, MD Paul Herrell, MD David Jones, MD + Daniel McCormack, DO Mark Millsap, MD

Oral & Maxillofacial Surgery John Hammen, DMD

+ Scott Peifer, DDS

Orthopedics

Adam Barnard, PA-C S. David Boles, MD Lori Bretschneider, APRN Ryan Coyne, PA-C Vincent Genovese, MD Laura Haga, APRN

Glenn Henning, DPM Geoffrev Hulse, MD Philip Hurley, MD + Lauren Mahoney, PA-C William Martin, MD Anthony McBride, MD Mark McGinnis MD Charles Milem, MD R. Keith Moore, MD

Nathan Polley, MD Reid Wilson, MD Otolaryngology

Joseph Polio, MD

 Dacia Bolt, Audiology Thomas Logan, MD John Loucks MD Derek Mitchell, MD Theresa Rhineburger, APRN Brittany Seiler, Audiology Matthew Taylor, MD

Pain Management

James Calhoun, DNP, APRN Suk Ki Kim, MD Cristina Lamar. DO Jason Lee, MD

- + Bradly Newcom, MD
- + Benjamin Smith, DO Heloise Westbrook, MD

Palliative Medicine

Melanie Farrell, MD

Selena Krueger, APRN

Pathology

David Graham, MD Jason Mills, MD Brian Ward MD

Pediatric Hospitalists

Fric Fx. MD Heather Johnson, MD

Pediatrics

Courtney Crews, MD Nicole Davis, DO Amit Dulabh, MD + Stephanie Hayden, MD John Houston, MD Andrea Johnston, MD John Lauzon, MD Lynette Martin, MD Jeremiah Mason, DO Shanna McGinnis, MD Sarah Osborne, APRN John Phillips, MD Micah Price, APRN Amy Ray, MD Michael Yeiser, MD

Physical Medicine & Rehabilitation

+ Marcia Atherton, APRN Kerri Booker APRN Tristan Briones, MD Trasey Falcone, DO

Plastic & Reconstructive Surgery

Gerald Edds, MD Benjamin Kittinger, MD Janae Kittinger, MD Henry Smith, MD James Tidwell, MD

Prosthetics & Orthotics

Jeffrev Phelps, CPO Terry Shaw, LPO Tom Watson, CP

Pulmonology/Critical Care

+ Alysia Adams, APRN Rejmon Dedaj, MD Angela Flener, APRN + Haley Fuller, APRN Crystal Heady, APRN Michael Muzoora, MD Berhanemeskel Nesketa, MD + Kirk Robison, PA-C Lindie Unsel, APRN Thomas Waring, MD

Radiation Oncology

Rvan Abel, MD S. Ryan Faught, MD

Radiology

Charles Bea. MD Karen Bickett, MD Bruce Burton MD James Crum, DO Jeffrey Filbeck, MD William Harrison, MD Brooks Horsley, MD John Mulligan, MD Wayne Myers, MD Patrick Padgett, MD Michael Patterson, MD Okan Suzer, MD Carl Watkins, MD

Rheumatology David Brey, MD

Sarah Estes, APRN

Sleep Medicine

+ Michael Zachek, MD **Sports Medicine**

Jody Mitchell, MD

Surgery

Brad Cornell, MD Abbie Daniel, APRN Tony Decker, MD John Falcone. MD George Gilliam, MD Christopher Glaser, MD Matthew Golden, MD Eduardo Gonzales, MD Roger Humphrey, MD Alan Mullins, MD + Johongir Muradov, MD Christopher Nebel, DO

- + Robert Payne, APRN
- + Meredith Pinto, PA-C + Jessica Raque, MD Michael West, MD

Urgent Care

Trisha Campbell, APRN Deanna Chapman, PA-C Tammy Clayton, PA-C + Heather Clouse, PA-C Barney Elliott, MD Jenelle Evernham, PA-C Tina Holbrook, APRN Robert Holzknecht MD Lacey Johnson, APRN Willard Keith, MD + Charles Lambert, PA-C Stacy Logsdon, APRN Kara Meschko, APRN + Fric Mitchell APRN Jamie Nance, APRN + Samantha Payne, APRN Ada Rhodes, PA-C Nikki Rothwell, PA-C Tracy Scott, APRN Alben Shocklev, MD Tamara Stroud, APRN

Urology

Jama Wells, PA-C

Dan Andersen, MD Mukesh Desai, MD Maghan Fares, APRN Corey Johnson, MD Robert Lewe, MD J. Russell Ross, MD + Daniel Warburton, MD

Wound Care

Jeffrey Danetz, MD + Heather Green, MD Krystal Medley, APRN

ACCESS MEANS AFFORDABILITY

Owensboro Health is a not-for-profit health system. We see every dollar as a tool that can help us achieve our mission and make a difference in the health and well-being of the people we serve. For care to be accessible, people must be able to afford it, not just find a physical location where it is available. We will always seek to provide outstanding quality care at a reasonable price and to reinvest in ways that enhance the care we provide in the future.



CONSOLIDATED FINANCIAL STATEMENTS

REVENUE:	FY ENDED MAY 31, 2018		FY ENDED MAY 31, 2017
	(dollars i	n thousa	ands)
Total Gross Revenue (Patients and Other Sources)	\$ 1,846,591	\$	1,739,323
Less Charges Which We Cannot Collect			
(Medicare, Medicaid, Insurance/Charity Care/Patient Bad Debt)	 1,220,255		1,129,622
Net Operating Revenue - Collectible Revenue	\$ 626,337	\$	609,701
EXPENSES:			
Salaries, Wages and Benefits	\$ 342,682	\$	336,374
Supplies, Utilities and Other Costs	209,454		212,436
Interest Expense	27,168		31,711
Amount Retained for Future Needs, Services and Debt Retirement	47,033		29,180
Total Funds Used for Patient Care	\$ 626,337	\$	609,701
EBIDA (Earnings, Before Interest, Depreciation and Amortization)	\$ 74,201	\$	60,891

The financial highlights listed above are in thousands. Source: Independent Auditor's Consolidation Report

ORGANIZATIONAL PROFILE

JUNE 1, 2017 - MAY 31, 2018	OHRH	ОНМСН	TOTAL
Licensed Beds	477	135	612
Employees	4,322	454	4,776
Medical Staff	210	36	246
Admissions	15,899	1,288	17,187
Total Surgical Procedures	24,082	2,436	26,518
Births	2,060	-	2,060
Open-Heart Procedures	166	-	166
Emergency Department Visits	70,286	16,625	86,911
Convenient Care Visits	30,097	7,392	37,489
Clinic Visits	571,094	4,556	575,650
Total Outpatient Visits	1,048,408	44,930	1,093,338

OHRH - Owensboro Health Regional Hospital

OHMCH - Owensboro Health Muhlenberg Community Hospital



COMMUNITY BENEFIT

IRS FORM 990 TAX REPORT	FY 2018	FY 2017
Benefits to the Underprivileged (Charity)	\$ 3,881,557	\$ 4,070,054
Benefits to the Underprivileged (Medicaid Shortfall)	20,115,694	33,086,502
Community Health Improvement	580,843	738,898
Health Professional Education	215,887	344,724
Research	-	181,515
Cash and In-Kind Contributions for Community Benefit	\$ 1,085,012	\$ 1,442,250
Total Community Benefit	\$ 25,878,993	\$ 39,863,943

^{*} The sum of the individual amounts may not agree due to rounding.

TEAM MEMBERS BY COUNTY

As we strive to provide a healthy community, we are also dedicated to creating a healthy culture of respect, integrity and teamwork. We are proud to be the largest employer west of Louisville and are humbled to continue to invest in our employees.

COUNTY	TEAM MEMBERS
Daviess	2,523
Muhlenberg	540
Ohio	249
Hopkins	175
Hancock	139
McLean	137
Spencer (Indiana)	112
Henderson	89
Perry (Indiana)	41
Breckinridge	26
Webster	17
Others	231
Total - Employees Only	4,279
Contract Labor	497
Total including Contract Labor	4,776

OWENSBORO HEALTH BOARD OF DIRECTORS

The Owensboro Health Board of Directors consists of 14 volunteer members, including four appointees from the community, selected by nominations from local organizations. Additional representation is provided by three physicians, nominated by the hospital's medical staff, along with seven directors appointed by city and county government, one of whom is also a physician.



Jeff Carpenter CHAIR



Jack Wells VICE-CHAIR



William Harrison, MD SECRETARY



Suzanne Northern Blazar



Bridget Burshears, MD



Robert Farmer



Susanne Harris



Mark Millsap, MD



Deborah Nunley-Winters



Gavin Roberts



Vicki Stogsdill, RN



Angela Thompson, JD



Terry Woodward



Michael Yeiser, MD





OwensboroHealth.org